



1. Acronyms:

1 ACCI Afghanistan Chamber of Commerce & Industries

2 AFN Afghanis - Afghanistan currency

3 AREDP Afghanistan Rural Enterprise Development Program

Business Development Services 4 BDS 5 CDCCommunity Development Council 6 EIF Enterprise Incubation Fund 7 HiH-Af Hand in Hand-Afghanistan 8 KRC Knowledge Resource Centre 9 MIS Management Information System

10 MRRD Ministry of Rural Rehabilitation and Development

11 ODOP One District One Product

12 PPPP Public Private Partnership Platform

13 SHG Self Help Group

SLP Sustainable Livelihood Program
 SME Small and Medium Enterprise

16 ToT Training of Trainers

2. <u>Highlights of the month</u>

- Formation of 61 new microenterprises (37 female and 24 male) and expansion of existing 68 ones (39 female and 29 male) in Balkh province under SLP2 project which has resulted in creation of 180 jobs for (106 female and 74 male) community members in Sholgara, Kaldar and Marmul districts of Balkh Province and Aqcha district of Jawzjan Province.
- Sum of AFN 1,400,462 saved within the groups by members in Marmul, Sholgara, Kaldar districts of Balkh Province, Dara-e-Suf Bala, Dara-e-Suf Payan districts of Samangan province and Agcha district of Jawzjan Province.
- 65 internal loans took place among the group members with a total value of AFN 424,850 in Marmul, Sholgara, Kaldar districts of Balkh Province and Aqcha district of Jawzjan Province. Internal loans aim to utilize the group savings accumulated by members for creation and expansion of enterprises.
- Under the "Supporting Rural Entrepreneurship and Promoting Women's Socio-economic Empowerment" project in Dara-e-Suf Bala and Dara-e-Suf Payan districts of Samangan province 13 Village Enterprise Facilitators (9 female and 4 male) received ToT on Life Skills. Meanwhile 1,681 (908 female & 773 male) illiterate group members started Life Skills Training classes and they have received the required material and stationery that includes a text book, a hand bag, notebook, pencil, cutter, eraser and ruler. During this training the participants will learn basic reading, writing and numerical skill and also increase awareness on many topics including different types of skills and enterprises, human right, hygiene & health, environment, knowing oneself, religion, knowing the country & culture, etc.



- 571 microenterprises (307 female and 264 male) have been benefitted from business consultancy on the quality improvement and marketing, the microenterprises include Greenhouse, Wool spinning, Tailoring, Livestock and Poultry in Marmul, Sholgara and Kaldar district of Balkh province.
- Under the "Sustainable Livelihood Program II" (SLPII) project 37 Cooperatives (15 female & 22 male) formed in Sholgara, Kaldar and Marmul districts of Balkh province. And 321 representatives were trained on Cooperatives manual, procedures, strategy, membership and cooperative value.
- Under the "Sustainable Livelihood Program II" (SLPII) project 430 female group members completed the four months Life Skills Training, they were trained on basic of numeracy and literacy and all entrepreneurs were equipped with stationary and class materials.
- Under the "Improving Lives in Jawzjan through Creation of Enterprises and Jobs" project 1,165
 group members have started receiving vocational skills training in the selected skills such as
 poultry, tailoring, carpentry, wool spinning and livestock, and carpet weaving through market
 demand assessment and member's interest.





- Under the One District One Product (ODOP) project in Herat and Parwan provinces, Hand in Hand Afghanistan in collaboration with the Afghanistan Rural Enterprise Development Program (AREDP) organized two separate exhibitions in each province. The exhibitions aimed to promote and introduce Enterprise Groups' Value Added products and connect with the market actors. In Parwan province the exhibition took place on December 17, 2014 and in Herat on December 24, 2014. Local residents as consumers, traders, wholesalers and retailers, visited the exhibitions, bought the products and established linkages with the producer groups.
- Hand in Hand Afghanistan trained around 50 AREDP provincial staff including PEF and VFs in Herat and Parwan for a three day capacity building workshop focusing on ODOP project implementation, Business plan and marketing the ODOP products and Value chain Development focused on ODOP products.









ODOP Product Exhibition – Parwan and Herat Provinces



As per sustainable project operation two "Public Private Partnership Platforms" (PPPP) have been formed in both of the project siteS and in each platform there is a task force committee comprise of nine advisors. AREDP provincial manager is leading to run the PPPP at the primary stage. The PPPPs are named **Herat/Parwan Micro Entrepreneurs Business Development Consultative Hub.** Advisors include Representative from ACCI, Agriculture, Livestock and Economy Departments, Technical Institution (Health), Input supplier, Packaging Company and Wholesalers.

Under the SME Training Project in Bamyan Province, Hand in Hand Afghanistan has
carried out on site training for the target SMEs on Supply Chain Management, Business
Management, Market Management, Accounting and Bookkeeping. Supplementary
mentoring visited to each SME also took place to provide on the job support.



Life Skills Training - Aqcha District



3. case study:

"It is worth trying to learn new skills" says Farida a 32 years old girl. Farida lives with her father and mother in the family. Her father works on land as a farmer with monthly average income AFN 3,800

and her mother is a housewife. Farida joined Shogofa SHG and went through group management, microfinance and business where she found capabilities eked out business ideas and run a micro enterprise. She learned the technical skills of beekeeping and obtained a loan of AFN 10,000 from HiH Af's EIF with her AFN 5,500 saving in the group she started up beekeeping microenterprise for the first time in Marmul district .She purchased two aviaries of honey bees and harvests 19 kilos honey and



sold for AFN 25,000 in each round. Farida had never developed an entrepreneurial spirit in her before, but now she is satisfied of her attempts and plans to expand her enterprise.





4. Table of Summary of Operations:

People Engaged 144 (20) 124 124 124 125 146 146 147		Cumulative End of Nov 2014	Change During Dec 2014	Total at the end of Dec 2014
Female	People Engaged	444	(20)	424
Male 83 (5) 78			` /	
Total Number of Groups Formed: 1,316 N/A 1,316 Pemale 760 N/A 760				
Total Number of Groups Formed: 1,316		83	(5)	/8
Female		4.046	NT / A	4.046
Male	1			·
Total Number of Members in the formed Groups: 22,371 N/Λ 22,371 Female 12,955 N/Λ 12,955 Male N/Λ 9,416 Total Number of Groups Active with HiH-Aft 882 N/Λ 882 Female 553 N/Λ 553 Male 559 N/Λ 329 Total Number of members Graduated: 0 5,043 5,043 Female 0 2,018 2,018 Female 0 3,025 3,025 Total Number of Groups Handed Over: 209 N/Λ 209 Female 122 N/Λ 122 Male 87 N/Λ 87 Total Number of Associations/Cooperatives formed: 0 37 37 Female 0 15 15 Male 0 22 22 Total Number of Microenterprises Formed: 5,112 61 5,173 Female 2,605 37 2,642 Female 2,507 24 2,531 Total Number of Microenterprises expanded: 686 68 754 Female 391 399 430 Male 2,957 29 324 Total Number of Jobs Created: 8,374 180 8,554 Female 4,309 106 4,415 Female 4,309 106 4,415 Female 839 N/Λ 839 Male 655 N/Λ 655 Total Number of Members trained in Group 22,371 Management Package: 1,514 1,514 Female 1,955 N/Λ 1,955 Amale 1,134 N/Λ 1,114 Female 1,154 1,114 Female 1,154 1,154 Female 1,154				
Female				
Male 9,416 N/A 8,416 N/A 882 N/A 882 N/A 882 N/A 553 N/A 553 N/A 553 N/A 553 N/A 329 N/A 320				·
Total Number of Groups Active with HiH-Aft! 882 N/A 882 - Female 553 N/A 553 - Male 329 N/Λ 329 Total Number of members Graduated: 0 5,043 5,043 - Female 0 2,018 2,018 - Male 0 3,025 3,025 Total Number of Groups Handed Over: 209 N/A 209 - Female 122 N/A 122 - Male 87 N/A 87 Total Number of Associations/Cooperatives formed: 0 37 37 - Female 0 15 15 - Male 0 22 22 Total Number of Microenterprises Formed: 5,112 61 5,173 - Female 2,605 37 2,642 - Male 2,507 24 2,531 Total Number of Microenterprises expanded: 686 686 754 - Female 391 39 430				
- Female 553 N/A 553 - Male 329 N/A 329 TOtal Number of members Graduated: 0 5,043 5,043 - Female 0 2,018 2,018 - Male 0 3,025 3,025 Total Number of Groups Handed Over: 209 N/A 209 - Female 122 N/A 122 - Male 87 N/A 87 Total Number of Associations/Cooperatives formed: 0 37 37 - Female 0 15 15 - Male 0 15 15 - Female 2,605 37 2,642 - Wale 1,005 37 2,644 - Female 2,507 24 2,531 - Female 391 39 430 - Male 2,507 24 2,531 - Female 391 39 430 - Male 2055 29 324 - Female 391 39 430 - Male 2055 29 324 - Total Number of Jobs Created: 8,374 180 8,554 - Female 4,309 106 4,415 - Female 4,065 74 4,139 - Total Number of Enterprise Startup toolkits distributed 1,514 1,134 - Female 839 N/A 839 - Male 655 N/A 655 - Total Number of Members trained in Group 22,371 N/A 22,371 - Management Package: 17 - Female 9,416 N/A 9,416 - Total Number of Members trained in Microfinance package: 18,324 18,324 - Female 9,416 N/A 9,416 - Total Number of Members trained in Microfinance package: 11,134 N/A 11,134 - Male 7,190 N/A 7,190 - Total No. of Members trained in Business - Development package: 17,579 17,579 - Female 1,0881 N/A 1,0881				
Male 329 N/A 329 Total Number of members Graduated: 0 5,043 5,043 Female 0 2,018 2,018 Alae 0 3,025 3,025 Total Number of Groups Handed Over: 209 N/A 209 Female 122 N/A 122 Female 87 N/A 87 Total Number of Associations/Cooperatives formed: 0 37 37 Female 0 15 15 Male 0 22 22 Total Number of Microenterprises Formed: 5,112 61 5,173 Female 2,605 37 2,642 Male 2,507 24 2,531 Total Number of Microenterprises expanded: 686 68 754 Female 391 39 430 Male 295 29 324 Total Number of Jobs Created. ⁱⁱ 8,374 180 8,554 Female 4,309 106 4,415 Male 4,065 74 4,139 Total Number of Enterprise Startup toolkits 4,065 74 4,139 Total Number of Members trained in Group 22,371 N/A 22,371 Management Package. ⁱⁱⁱ 1,514 5,14 Female 9,416 N/A 9,416 Total Number of Members trained in Microfinance package. ^{iv} 18,324 Female 11,134 N/A 11,134 Male 7,190 N/A 7,190 Total Non Members trained in Business 17,579 Female 1,0881 N/A 1,0881 Total Non Members trained in Business 1,0881 N/A Total Non Members trained in Business 1,0881 N/A 1,0881 Total Non Members trained in Business 1,0881 N/A 1,0881 Total Non Members 1,08				
Total Number of members Graduated:				
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Total Number of Groups Handed Over: 209 N/A 209 Female 122 N/A 122 - Male 87 N/A 87 Total Number of Associations/Cooperatives formed: 0 37 37 - Female 0 15 15 - Male 0 22 22 Total Number of Microenterprises Formed: 5,112 61 5,173 - Female 2,605 37 2,642 - Male 2,507 24 2,531 Total Number of Microenterprises expanded: 686 68 754 - Female 391 39 430 - Female 391 39 430 - Male 225 29 324 Total Number of Jobs Created; 8,374 180 8,554 - Female 4,309 106 4,415 - Male 4,065 74 4,139 Total Number of Enterprise Startup toolkits 4,065 74 4,139 Total Number of Enterprise Startup toolkits 4,065 74 4,139 Total Number of Members trained in Group 22,371 N/A 839 - Male 655 N/A 655 Total Number of Members trained in Group 22,371 N/A 22,371 Management Package; 1,088 1,134 N/A 11,134 - Male 7,190 N/A 7,190 Total No. of Members trained in Business Development package; 17,579 - Female 1,088 N/A 1,088			,	
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Total Number of Associations/Cooperatives formed:			N/A	
- Female 0 15 15 - Male 0 22 22 Total Number of Microenterprises Formed: 5,112 61 5,173 - Female 2,605 37 2,642 - Male 2,507 24 2,531 Total Number of Microenterprises expanded: 686 68 754 - Female 391 39 430 - Male 295 29 324 Total Number of Jobs Created:ii 8,374 180 8,554 - Female 4,309 106 4,415 - Male 4,065 74 4,139 Total Number of Enterprise Startup toolkits N/A 1,514 1,514 - Female 839 N/A 839 - Male 655 N/A 655 Total Number of Members trained in Group 22,371 N/A 22,371 Management Package:iii 12,955 N/A 12,955 - Male 9,416 N/A 9,416 <t< td=""><td></td><td>87</td><td>N/A</td><td></td></t<>		87	N/A	
- Male 0 22 22 Total Number of Microenterprises Formed: 5,112 61 5,173 - Female 2,605 37 2,642 - Male 2,507 24 2,531 Total Number of Microenterprises expanded: 686 68 754 - Female 391 39 430 - Male 295 29 324 Total Number of Jobs Created: 8,374 180 8,554 - Female 4,309 106 4,415 - Male 4,065 74 4,139 Total Number of Enterprise Startup toolkits distributed 1,514 1,514 - Female 839 N/Λ 839 - Male 655 N/Λ 655 Total Number of Members trained in Group Management Package: N/A 22,371 Management Package: 12,955 N/Λ 12,955 - Male 9,416 N/Λ 9,416 Total Number of Members trained in Microfinance package: N/Λ 11,134 - Female 1,134 N/Λ 11,134 - Female 1,134 N/Λ 11,134 - Male 7,190 N/Λ 7,190 Total No. of Members trained in Business Development package: 17,579 - Female 1,0881 N/Λ 1,0881	Total Number of Associations/Cooperatives formed:	0	37	37
Total Number of Microenterprises Formed: 5,112 61 5,173 - Female 2,605 37 2,642 - Male 2,507 24 2,531 Total Number of Microenterprises expanded: 686 68 754 - Female 391 39 430 - Male 295 29 324 Total Number of Jobs Created:ii 8,374 180 8,554 - Female 4,309 106 4,415 - Male 4,065 74 4,139 Total Number of Enterprise Startup toolkits 1,514 1,514 - Female 839 N/A 839 - Male 655 N/A 655 Total Number of Members trained in Group 22,371 N/A 22,371 Management Package:ii 12,955 N/A 12,955 - Male 9,416 N/A 9,416 Total Number of Members trained in Microfinance package:ii 18,324 18,324 - Female 11,134 N/A 11,134		0	15	
Female	- Male	0	22	
- Male	Total Number of Microenterprises Formed:	5,112	61	5,173
Total Number of Microenterprises expanded: 686 68 754 - Female 391 39 430 - Male 295 29 324 Total Number of Jobs Created:ii 8,374 180 8,554 - Female 4,309 106 4,415 - Male 4,065 74 4,139 Total Number of Enterprise Startup toolkits distributed 1,514 1,514 1,514 - Female 839 N/A 839 - Male 655 N/A 655 Total Number of Members trained in Group Management Package:ii 22,371 N/A 22,371 - Female 12,955 N/A 12,955 - Male 9,416 N/A 9,416 Total Number of Members trained in Microfinance package:iv 18,324 18,324 - Female 11,134 N/A 11,134 - Male 7,190 N/A 7,190 Total No. of Members trained in Business Development package:v 17,579 17,579 - Female 1,0881	- Female	2,605	37	2,642
Female	- Male	2,507	24	2,531
- Male	Total Number of Microenterprises expanded:	686	68	754
Total Number of Jobs Created:ii			39	430
Female		295	29	324
- Male	Total Number of Jobs Created:ii	8,374	180	8,554
Total Number of Enterprise Startup toolkits distributed	- Female	4,309	106	4,415
distributed 1,514 1,514 - Female 839 N/A 839 - Male 655 N/A 655 Total Number of Members trained in Group Management Package:iii N/A 22,371 - Female 12,955 N/A 12,955 - Male 9,416 N/A 9,416 Total Number of Members trained in Microfinance package:iv N/A 18,324 18,324 - Female 11,134 N/A 11,134 - Male 7,190 N/A 7,190 Total No. of Members trained in Business N/A 17,579 Development package:v 17,579 17,579 - Female 1,0881 N/A 1,0881		4,065		4,139
- Female 839 N/A 839 - Male 655 N/A 655 Total Number of Members trained in Group 22,371 N/A 22,371 Management Package:iii 12,955 N/A 12,955 - Male 9,416 N/A 9,416 Total Number of Members trained in Microfinance package:iv 18,324 18,324 - Female 11,134 N/A 11,134 - Male 7,190 N/A 7,190 Total No. of Members trained in Business Development package:v 17,579 17,579 - Female 1,0881 N/A 1,0881	Total Number of Enterprise Startup toolkits		N/A	
- Male	distributed	1,514		1,514
Total Number of Members trained in Group Management Package:iii 22,371 N/A 22,371 - Female 12,955 N/A 12,955 - Male 9,416 N/A 9,416 Total Number of Members trained in Microfinance package:iv N/A 18,324 18,324 - Female 11,134 N/A 11,134 - Male 7,190 N/A 7,190 Total No. of Members trained in Business N/A 17,579 Development package:v 17,0881 N/A 1,0881	- Female	839	N/A	839
Management Package:iii	- Male	655		655
- Female 12,955 N/A 12,955 - Male 9,416 N/A 9,416 Total Number of Members trained in Microfinance package:iv 18,324 18,324 - Female 11,134 N/A 11,134 - Male 7,190 N/A 7,190 Total No. of Members trained in Business N/A Development package:v 17,579 17,579 - Female 1,0881 N/A 1,0881	_	22,371	N/A	22,371
- Male 9,416 N/A 9,416 Total Number of Members trained in Microfinance package:iv 18,324 - Female 11,134 N/A 11,134 - Male 7,190 N/A 7,190 Total No. of Members trained in Business N/A Development package:v 17,579 17,579 - Female 1,0881 N/A 1,0881				
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package:iv 18,324 18,324 - Female 11,134 N/A 11,134 - Male 7,190 N/A 7,190 Total No. of Members trained in Business N/A 17,579 17,579 - Female 1,0881 N/A 1,0881		9,416		9,416
- Female 11,134 N/A 11,134 - Male 7,190 N/A 7,190 Total No. of Members trained in Business N/A Development package:v 17,579 17,579 - Female 1,0881 N/A 1,0881	Total Number of Members trained in Microfinance		N/A	
- Male 7,190 N/A 7,190 Total No. of Members trained in Business N/A N/A Development package:v 17,579 17,579 - Female 1,0881 N/A 1,0881	package:iv	18,324		18,324
Total No. of Members trained in Business N/A Development package:v 17,579 - Female 1,0881 N/A 1,0881		11,134	N/A	11,134
Development package:v 17,579 17,579 - Female 1,0881 N/A 1,0881	- Male	7,190		7,190
- Female 1,0881 N/A 1,0881	Total No. of Members trained in Business		N/A	
- Female 1,0881 N/A 1,0881	Development package:v	17,579		17,579
	- Female	1,0881	N/A	1,0881
	- Male	6,698		6,698



Total No. of Members trained in Business		N/A	
Development and Microfinance Refresher Training	2,500		2,500
package:			
- Female	1,634	N/A	1,634
- Male	866	N/A	866
Total No. of Members trained in Vocational Skills:	6,917	N/A	6,917
- Female	1,943	N/A	1,943
- Male	4,974	N/A	4,974
Total No. of Members trained in Life Skills:	0	430	430
- Female	0	430	430
- Male	0	0	0
Internal Savings and Credit			
Cumulative Value of Savings (AFN): vi	23,557,192	1,400,462	24,957,654
- Female Groups	12,162,095	640,612	12,802,707
- Male Groups	11,395,097	759,850	12,154,947
Cumulative Value of Internal Loans (AFN):	16,173,850	424,850	16,598,700
- Female Groups	7,843,850	156,150	8,000,000
- Male Groups	8,340,000	268700	8,608,700
Total Number of Internal Loans (AFN):vii	4,156	65	4,221
- Female Members	2,895	41	2,936
- Male Members	1,261	24	1,285
Average Loan Size (AFN)	3,891	6,536	3,932
HiH-Af EIF Loan			
Cumulative Value of HiH Loans (AFN):	23,055,000	N/A	23,055,000
- Female Members	8,905,000	N/A	8,905,000
- Male Members	14,150,000	N/A	14,150,000
Total Value of Outstanding HiH Loans (AFN):	5,051,050	(295,200)	4,755,850
- Female Members	962,600	(36,400)	926,200
- Male Members	4,088,450	(258,800)	3,829,650
Average Loan Size (AFN)	8,684	N/A	8,684
Repayment rate (%):	82%	0/0	82%
- Female Members	95%	%	96%5
- Male Members	75%	%	75
Capacity Building Training			
No of people who received training under CBD	606	13	619

5. Notes:

ⁱ Change during the month for "total number of groups active with HiH-Af" defines the monthly deduction or addition in total number of groups caused by group collapse and/or handover and/or formation of new groups.

ⁱⁱ HiH-Af believes that an enterprise can create one or more jobs. Estimation for the number of jobs is calculated as each Enterprise creates 1.5 jobs and expansion of existing Enterprises creates 1 job.

iii Group Management Training Package contains three topics that are delivered over three sessions.

iv Microfinance Package contains four topics that are delivered over four sessions.

^v Business Development Package contains eight topics that are delivered over eight sessions.

vi This line reflects the total value of savings made by all groups formed by HiH-Af until they are active with HiH-Af. It does not reflect positive or negative changes in the total value if the groups collapse or they are handed over. We do not monitor group activities after they are handed over.

vii This value defines the total internal loans disbursed until groups are active with HiH-Af. It does not reflect changes in this value due to any activity in this regard if groups collapse or are handed over to partners by us.