

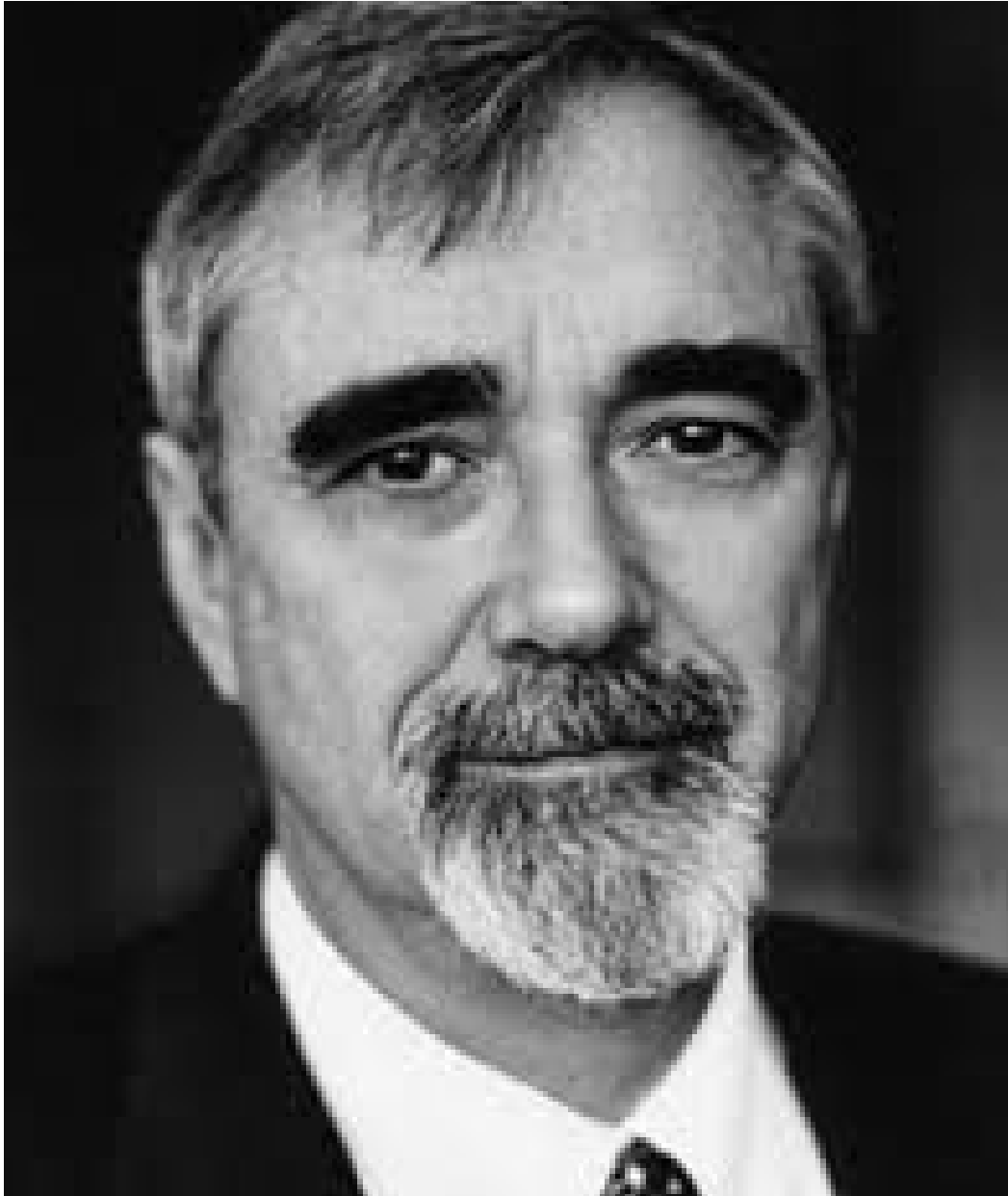
Hand in Hand  
Afghanistan  
Organization



مؤسسه  
دست به دست  
افغانستان



# ANNUAL REPORT 2022



**PERCY BARNEVIK, CO-FOUNDER, HAND IN HAND**

*"I have also seen the mobilization of the power within the poor, illiterate, and undernourished women in the developing world. with increased self-confidence and training they are able to move mountains. they start small businesses and lift their families and entire villages out of poverty."*

# Table of Contents

01	<i>Message</i>	p 01
02	<i>About Hand in Hand Afghanistan</i>	p 03
03	<i>HIHAO History in a Glance</i>	p 12
04	<i>Our Projects</i>	p 17
05	<i>Success Stories</i>	p 37
06	<i>Cumulative Results 2022</i>	p 46
07	<i>Financial Audites</i>	p 53
08	<i>Our Partners</i>	p 57

## MESSAGE

**Dear Readers,**

The year 2022 was another challenging year for Hand in Hand Afghanistan (HIHAO) to operate in Afghanistan. The political and economic instability in the country resulted in many men and women joining the pool of unemployed and marginalized populations, and lack/inadequate public services further urged NGOs and donor communities to actively respond to the situation. HIHAO by using its expertise and deep relations with the local communities has been able to almost double its efforts and implemented the below-mentioned humanitarian and development projects:

1. Training the people of Hairatan city in Balkh province to launch micro enterprises
2. Agriculture support to food insecure and vulnerable farmers in Kunduz and Samangan provinces
3. Organic growth: taking Afghanistan's certified saffron value chain to scale
4. The Red Gold – Improving Afghan livelihoods through saffron cultivation
5. Supporting the reintegration of returnees and IDPs through an inclusive poultry value chain in Balkh province,
6. Emergency Food Security Project, Kunduz province
7. Empowering the women of Sheer Abad Turkmania, Balkh Province,
8. Creating economic opportunities for 1,050 food-insecure households through layer poultry farming in Pashtun Zarghun and Shindand districts of Herat province.
9. CAFOD Humanitarian Project (Provision of food packages for poor and vulnerable households), Balkh province.

From the implementation of the above-mentioned projects, we reached almost 200,000 poor and vulnerable people by directly supporting 28,500 households. We pride ourselves on being able to deliver the required services in such a critical time where over 90% of the population is suffering from poverty. The nexus of humanitarian and development proved to be a good approach whereby the livelihoods, food security, and agriculture support projects helped to reduce need and vulnerability and provided great support to improve households' resilience for sustainable development.

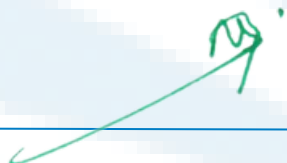


The market system development approach also provided significant support to saffron farmers and companies to produce premium and organic products that lead to enhanced market demand and higher income.

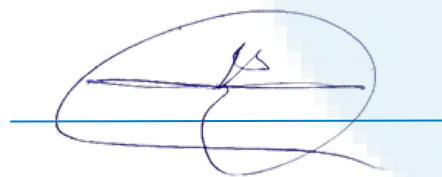
We would like to thank the local communities and also our supporters, Institutional donors, and philanthropists who generously supported our projects. We would like to extend our appreciation to the HIHAO's Board of Directors who continue to volunteer and dedicate hundreds of hours to their role in governing the HIHAO. We also would like to appreciate the fundraising and technical support provided by our main strategic partners' Hand in Hand International and Hand in Hand Sweden. Finally, we equally thank our dedicated team for their exceptional services over this past difficult year – their compassion, drive, professionalism, and dedication to supporting our people are outstanding and certainly inspiring.

Looking forward to the year ahead, we know that we will continue to work through every challenge that comes our way. We may have a long road ahead of us to achieve more and better, but we will get there. To support the organization on this journey, we have developed our strategic plan and focused our immediate efforts on three nexus development, humanitarian, and peace. We want to get back to doing what we do best – inspiring young people and supporting our deserved community.

Sincerely,



**Najibullah Samim**  
**Chairperson**



**Dr. Ahmad Kamran Hekmati**  
**Executive Director**

# ABOUT HAND IN HAND AFGHANISTAN



Hand in Hand Afghanistan (HIHAO) is a not-for-profit and non-governmental organization registered with the Ministry of Economy of the Government of the Islamic Republic of Afghanistan (License # 890; 21 December 2006). HIHAO works to promote women's economic empowerment to deliver higher incomes, greater mobility, and increased decision-making power for vulnerable Afghan women. Increasingly, since 2020, HIHAO has pivoted to providing humanitarian support to households most at risk of food insecurity. Headquartered in Mazar-e-Sharif, we have helped more than 56 thousand women and men beat the odds and succeed as entrepreneurs since 2007, running profitable enterprises that stand the test of time.

During the last 16 years, HIHAO has delivered multi-million-dollar projects funded by USAID, DFID/FCDO, the EU, Sida, GIZ and CAFOD among others. Following a DFID-funded capacity-building program that began in 2019, we are now eligible to implement humanitarian projects under the Afghanistan Humanitarian Fund (AHF), funded through UNOCHA.

HIHAO coordinates project implementation with stakeholders and the relevant authorities. Community leaders, Community Development Councils (CDCs) and District Development Assemblies (DDAs) are engaged for feedback and to spread awareness about HIHAO's programs before launching any new intervention, and remain engaged throughout implementation of projects. By co-operating with these institutions, HIHAO is supporting the development of democratic institutions such as SHGs and Associations to effectively strengthen local ownership and placing development tools in the hands of the community and project participants.

HIHAO is a member of the Hand in Hand Global Network, with a shared mission to alleviate poverty and advance gender inequality through the creation of enterprises and jobs. Since 2003, from Afghanistan to Zimbabwe, Hand in Hand has created or grown more than 5.7 million jobs, almost all of them women.

The network also operates in India, Kenya and Tanzania, with fundraising and support offices based in London, Stockholm, Berlin and New York City.

HIHAO is also a member of the Agency Coordinating Body for Afghan Relief and Development (ACBAR) and the Afghanistan Microfinance Association (AMA).

## Vision

HIHAO's vision is an Afghanistan where all citizens have access to good quality and comprehensive services, and where their fundamental rights are met without discrimination on the grounds of gender or ethnicity.



## Mission

HIHAO's mission is to enable disadvantaged communities to determine their own development and enhance their livelihoods, increase social cohesion, reduce violence, and promote peace. HIHAO provides assistance to victims of humanitarian crises, to protect their lives and dignity.



## Objectives

1. Support unemployed, poor, and vulnerable women, men, and young people to secure entrepreneurial opportunities that enable financial resilience, provide sustainable employment, and increase diversified income.
2. Ensure women, men, young people and children who are affected by conflict, who are IDPs, returnees, or who are from underserved host communities in need of humanitarian assistance have access to food, potable drinking water, sanitation facilities, and good hygiene awareness, health, and education services, so they can create and grow livelihoods that enable income generation.
3. That local peace mechanisms are in place and actively resolving community conflicts, and that communities are empowered to participate in peace-building processes.
4. The disaster-prone communities can access natural and other disaster risk reduction training.

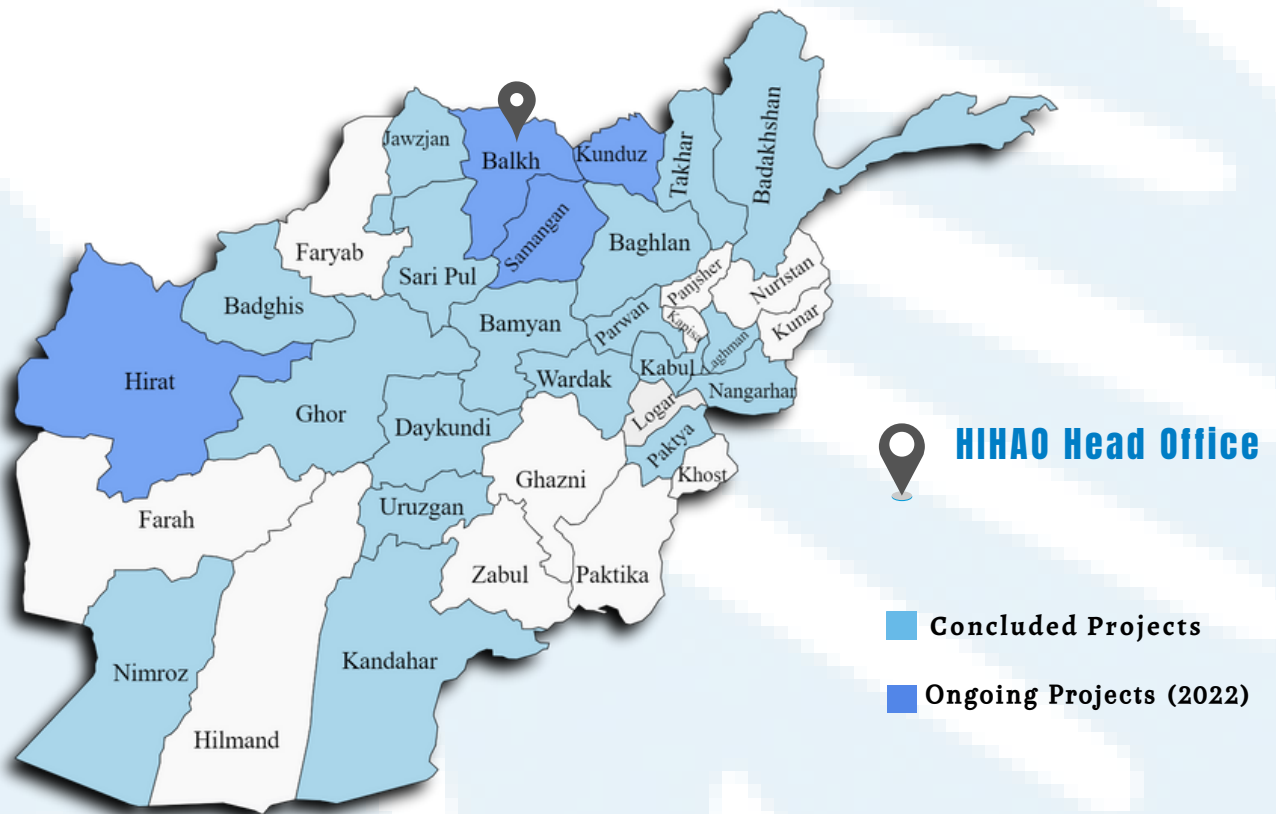


## Values

- We are pro-poor.
- We are inclusive, impartial, and non-discriminatory.
- We work in partnership with others to achieve results.
- We respect fundamental human rights and listen to the people we work with.
- We value objectivity, integrity, professionalism and openness



# HIHAO COVERAGE MAP



## HERAT



## SAMANGAN



## BALKH



## KUNDUZ



# THE GOVERNANCE

HIHAO is always committed to good governance and follows recommended best practices. General Assembly is the key decision-making body of the Organization which comprises of “The Board of Directors” and “Executive Team” of the organization. It makes key decisions for the organization, including the election of a new Board of Directors. The HIHAO Board of Directors will guide and take strategic decisions for the organization’s long-term future and oversee its financial affairs while holding its Executive Director to account.



**Najibullah Samim**  
Chairperson



**Dorothea Arndt**  
Member



**Qamaruddin Maqsoodi**  
Member

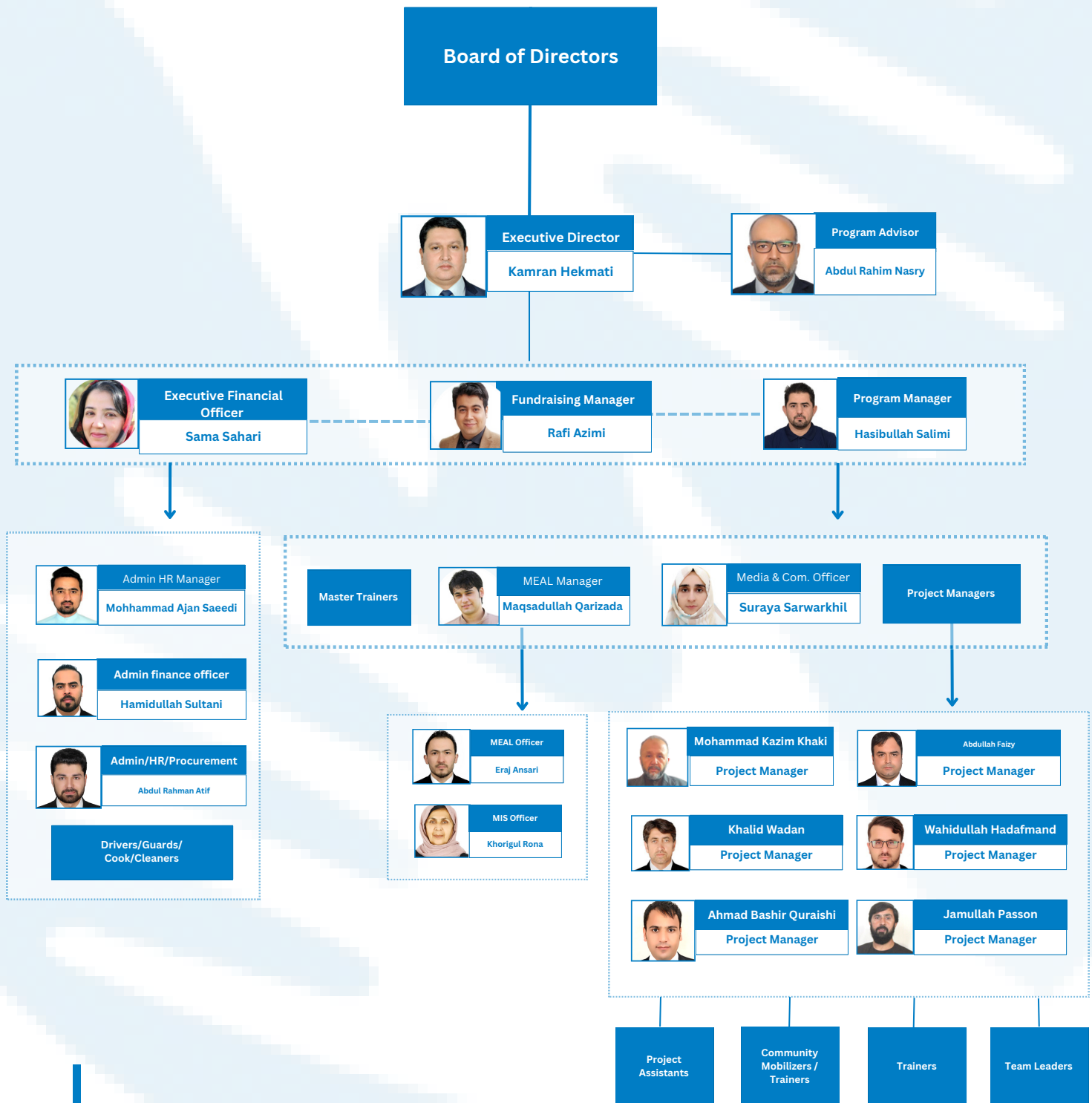


**Shekiba Shekib**  
Member



**Seema Ghani**  
Sr. Strategic Advisor

# HIHAO STRUCTURE AND EXECUTIVE TEAM



# JOB CREATION MODEL

HIHAO employs a four-step, integrated model used globally by the HiH network and adapted for the local context. Self-Help Group formation, empowerment, and capacity building are fundamental to the model, which can be summarized as follows:

**Social mobilization and formation of SHGs:** Under this step, surveys are conducted to identify potential SHG members, separated by gender from similar socio-economic circumstances. The SHG approach is an empowerment tool that focuses on equipping individuals to improve the socio-economic conditions of their families and communities.

**Business development and skills training:** In this step, members receive training in a series of modules including group management, microfinance, business development services, vocational skills training, and market linkages. This provides them with the skills and knowledge they need to identify opportunities and start businesses

**Access to credit and resources:** Members are provided with enterprise start-up toolkits to help them establish their micro-enterprises. Members are encouraged and trained to use internal loans from SHGs to meet their credit needs for running their businesses

**Market linkages and value addition:** In this final step, associations are established to bring entrepreneurs working in the same sector under one roof, helping them work together to reduce costs and improve quality. Entrepreneurs are supported on establishing linkages with value chain actors and are supported with value addition on their





# PROGRESS TOWARD SUSTAINABLE DEVELOPMENT GOALS

Hand in Hand Afghanistan ensures that our interventions are aligned with the Afghanistan Sustainable Development Goals (A-SDGs). These goals are part of the worldwide development agenda led by the UN. Hand in Hand Afghanistan's programs are continually geared towards sustainable development by working closely around the following goals:



## **SDG 1: No Poverty**

Enhance resilience and eradicate extreme poverty, measured at \$1.90 a day, by ensuring dignified and sustainable livelihoods.



## **SDG 2: Zero Hunger**

Contribute to ending hunger, achieving food security and improved nutrition, and promoting sustainable agriculture.



## **SDG 3: Good Health and Well-being**

Awareness and health education and provision of access to basic hygiene packages in response to pandemics such as Covid-19.



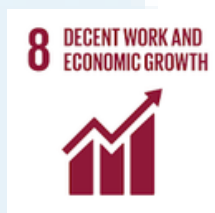
## **SDG 4: Quality Education**

Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all. In response to pandemics such as Covid-19.



### **SDG 5: Gender Equality**

Increase economic participation, control over resources, and decision-making power both within and outside of the household.



### **SDG 8: Good Jobs and Economic Growth**

Promote decent job creation, entrepreneurship, and productive activities for all women and men.



### **SDG 10: Reduced Inequalities**

Enable an inclusive society by promoting social, economic, and political participation among all its members.



### **SDG 13: Climate Action**

Encourage climate resilience and adaptivity in individuals, while promoting mechanisms for climate change-related interventions focusing on women, marginalized groups, and youth.



### **SDG 17: Partnerships for the Goals**

Embrace global, multi-stakeholder partnerships for achieving sustainable development by mobilizing and sharing knowledge, resources, and expertise while respecting each country's policy space.

# HAND IN HAND AFGHANISTAN HISTORY AT A GLANCE

**2006 - 2012**



- Establishment and registration with the Ministry of Economy. Head office set up in Kabul. Regional office set up in Mazar-e-Sharif.
- Implementation of the Mass Mobilization into Entrepreneurship project in Balkh province which served as a pre-pilot project for AREDP/MRRD.
- Implementation of Horticulture and Livestock Project in Balkh province.
- Implementation of Facilitating Rural Enterprise Development projects through capacity building of Self-Help Groups in Badakhshan province.
- Implementation of SME Development project in Balkh province.
- Provision of training for AREDP project staff in Kabul and Parwan provinces.
- Implementation of Horticulture and Livestock Project (HLP) in Khulm district of Balkh province.
- Implementation of the Sustainable Livelihood Program in Kaldar, Marmul, and Sholgara districts of Balkh province.
- Value Chain Improvement Project for Women Co-operatives in seven provinces.
- Implementation of the Sanitation and Hygiene Awareness and Enterprise Development project in the Kaldar, Marmul, and Sholgara districts of Balkh province.

2013 - 2017



- Implementation of Supporting Rural Entrepreneurship and Promoting Women's Socio-economic Empowerment in Dara-i-Suf districts of Samangan Province.
- Implementation of Improving Lives through the Creation of Microenterprises and Jobs in Jawzjan.
- Piloting and implementing One District One Product (ODOP) for Community Led Micro-Enterprise Development in Rural Areas of Parwan and Herat Provinces.
- Continuation of Sustainable Livelihood Program in Kaldar, Marmul, and Sholgara districts.
- Training of Business Development for SMEs in Bamyan Province.
- Continuation of Sanitation and Hygiene Awareness and Enterprise Development project in Kaldar, Marmul, and Sholgara districts.
- Implementation of the Sustainable Livelihood Program (SLP) in Shortepa and Kishindeh districts of Balkh province.
- Continuation of Value Chain Improvement Project for Women Co-operatives in seven provinces.
- Implementation of Reducing poverty and gender inequality by improving household income and financial resilience for rural women through enterprise and job creation in Sarepul province.
- Implementation of the Socio-Economic Empowerment of Women and Men project in the Chimal district of Balkh province.
- Implementation of the Creating Future Economic Prospects for Reintegration of Refugees and IDPs through the Layers Poultry Value Chain in Nahr -i- Shahi and Sholgara districts of Balkh province.



2018 - 2021



- Continuation of Reducing poverty and gender inequality by improving household income and financial resilience for rural women through enterprise and job creation in Sarepul province.
- Implementation of the Village Uplift Program in Shahrak Ulia Village of Mazar-e-Sharif, Balkh province -
- Continuation of the Socio-Economic Empowerment of Women and Men project in the Chimal district of Balkh province.
- Implementation of the Food Insecurity and Malnutrition Household Perception Survey in 12 provinces.
- Execution of the Food Insecurity and Malnutrition Consultation Workshops in four provinces.
- Implementation of the Promoting Women's Socio-Economic Empowerment through Layer Poultry Farming in Nahri Sahee districts of Balkh province.
- Implementation of the Creating Future Economic Prospects for Reintegration of Refugees and IDPs through the Layers Poultry Value Chain in Balkh, Samangan, and Baghlan provinces.
- Implementation of Creating future economic prospects for the reintegration of returnees and IDPs in Hirat provinces of Afghanistan through the layers poultry value chain and Creating economic opportunities for returnees and IDPs during Covid-19.
- Implementation of Village Uplift Program in Shah Rahim village of Khulm district, Balkh province.
- Implementation of the Empowering Women in Afghanistan project in Balkh, Kabul, and Parwan provinces.
- Implementation of the Reducing Poverty through Entrepreneurship and Female Empowerment project in the Sholgara district of Balkh province.

- Implementation of the Households Adopts Sustainable Economic Livelihoods Projects in Shahrak Wali Asr of Mazar-e-Sharif City, Balkh province.
- Participation of HIHAO in ACBAR's twinning program II.
- Implementation of Village Uplift Program in Shahrak Sayed Abad of Mazar-e-Sharif, Balkh Province
- Implementation of the Helping the People of Dalkhaki bounce back from Covid19, Dalkhaki Village of Samangan Province.
- Implementation of Households Adopts Sustainable Economic Livelihoods (HASEL) project.
- Implementation of the Integration of Peacebuilding into Households Adopts Sustainable Economic Livelihoods Projects in Shahrak Wali Asr of Mazar-e-Sharif City, Balkh Province.
- Implementation of the COVID-19 Response Efforts project in Afghanistan.
- HIHAO successfully completed the due diligence and capacity assessment of the UNOCHA through ACBAR's twinning program II, to access the Afghanistan Humanitarian Fund (AHF) and started the implementation of its first-ever project under the AHF in 2021.
- Implementation of Agriculture Support to Food Insecure and Vulnerable Farmers in Kunduz and Samangan provinces.
- Implementation of the Strengthening Resilience and creating economic opportunities for Returnees and IDPs project in Balkh Province.
- Implementation of Organic Growth: Taking Afghanistan's Certified Saffron Value Chain to Scale project.
- Implementation of Training the people of Hairatan city of Balkh province, Afghanistan to launch micro-enterprises.

2022



- Implementation of Agriculture Support to Food Insecure and Vulnerable Farmers in Kunduz and Samangan provinces.
- Implementation of the Strengthening resilience and creating economic opportunities for returnees and IDPs project in Balkh province.
- Implementing and Supporting the reintegration of 2,200 returnees and IDPs through an inclusive poultry value chain.
- Continuation of Organic Growth: Taking Afghanistan's Certified Saffron Value Chain to Scale project in Herat province.
- Continuation of Training the people of Hairatan city of Balkh province, Afghanistan to launch micro-enterprises.
- Continuation of Households Adopt Sustainable Economic Livelihoods (HASEL) project.
- Continuation of Creating future economic prospects for the reintegration of returnees and IDPs in Herat provinces of Afghanistan through the layers poultry value chain and Creating economic opportunities for returnees and IDPs during Covid-19.
- Implementation of Empowering the Women of Sheer Abad Turkmania in Balkh province.
- Implementation of Emergency and resilience response support to vulnerable drought-affected smallholder farmers in Kunduz province.
- Implementation of Creating economic opportunities for 1,050 food-insecure households through layer poultry farming in Pashtun Zarghun and Shindand districts of Herat province.
- Implementation of THE RED GOLD (Improving Afghan Livelihoods Through Saffron Cultivation) in Balkh province districts; Nahr Shahi, Dawlat Abad, Chintal, Balkh, and Charbolak.
- Implementation of Humanitarian Support projects (CAFOD) for the most vulnerable households in Balkh province.

## OUR PROJECTS

Hands in Hand Afghanistan Organization intends to reduce poverty and empower women by providing them with the self-assurance, knowledge, and training necessary to build long-lasting, money-making ventures and lift themselves out of poverty. By the development of their capacities, the provision of grant-based resources, guidance on enhancing productivity and adding value to their products, assistance in locating market prospects, and establishment of connections with regional markets, we assist. Our assistance, mentoring, and instructions are continuously ongoing. In addition, HIHAO has been carrying out humanitarian programs to attend to the most vulnerable Afghans' immediate humanitarian needs.

The list and details of the projects implemented in 2022 is as follows:

ID	Project Name	Doner	Total Beneficiaries	Province	District	Project Start Date	Project End Date
1	<b>Households Adopted Sustainable Economic Livelihoods</b>	CAFOD & HIH International	500	Balkh	Nahri Shahi	1-Sep-19	31-Aug-22
2	<b>Integration of Peace-Building into Households Adopt Sustainable Economic Livelihoods</b>	CAFOD	604	Balkh	Nahri Shahi	1-Mar-20	31-Aug-22
3	<b>Training The People of Hairatan City of Balkh Province, Afghanistan to Launch Micro Enterprises</b>	HIH-International	320	Balkh	Hiratan	1-Jan-21	31-Dec-22



ID	Project Name	Doner	Total Beneficiaries	Province	District	Project Start Date	Project End Date
4	<b>Organic Growth: Taking Afghanistan's First Organic Saffron Value Chain to Scale</b>	DANIDA	7 companies, 3000 farmers	Hirat	Hirat	1-Aug-21	31-Jul-26
5	<b>Agriculture Support to Food Insecure and Vulnerable Farmers</b>	UNOCHA	3000	Samangan, Kunduz	Aybak, Ali Abad, Chardara	15-Oct-21	14-Oct-22
6	<b>Humanitarian Support for Vulnerable Households</b>	CAFOD	350	Balkh	Nahr Shahi	1-Jan-22	31-Mar-22
7	<b>Strengthening Resilience and Creating Economic Opportunities for Returnees and IDPs</b>	GIZ	600	Balkh	PD 12	1-Jan-22	30-Jun-22
8	<b>Provision of Food Assistance to Food Insecure and Vulnerable Households</b>	UNOCHA	2058		Chemtal and Charbolak	15-Feb-22	14-Jul-22
9	<b>Scaled-Up Emergency Food Assistance for Vulnerable Households</b>	CAFOD	1625	Balkh	Mazar-e-Sharif	1-Mar-22	31-Aug-22
10	<b>Supporting 85 Households in Balkh: Strengthening Resilience and Creating Economic Opportunities for Returnees and IDPs</b>	HIH-International	85	Balkh	PD 12	1-Apr-22	30-Sep-22

ID	Project Name	Doner	Total Beneficiaries	Province	District	Project Start Date	Project End Date
11	<b>THE RED GOLD - Improving Afghan Livelihoods Through Saffron Cultivation</b>	HIH Sweden	2400	Balkh	Nahr Shahi, Dawlat Abad, Chimtal, Balkh, Charbolak	1-May-22	28-Feb-26
12	<b>Supporting The Reintegration of Returnees and IDPs Through an Inclusive Poultry Value Chain</b>	GIZ	2,200	Balkh	Nahr Shahi, PD 12 of Mazar-i-Sharif	1-Jul-22	31-Dec-22
13	<b>Empowering The Women of Sheer Abad Turkmania</b>	US Dept. of State	900	Balkh	Dehdadi	27-Jul-22	26-Jan-24
14	<b>Creating Economic Opportunities for 1,050 Food-Insecure Households Through Layer Poultry Farming in Pashtun Zarghun and Shindand Districts of Hirat Province</b>	UNOCHA	1050	Hirat	Pashtun Zarghun and Shindand	15-Sep-22	14-May-23
15	<b>Emergency and resilience response support to vulnerable drought affected smallholder farmers in Kunduz province</b>	UNFAO	34118	Kunduz	Chahar Darah ,Ali Abad ,Khan Abad, Hazrati Imam Sahib, and Kunduz City	15-Aug-22	14-Feb-24
16	<b>Continuation of Humanitarian Support for Vulnerable Households in Balkh Province, Afghanistan</b>	CAFOD	450	Balkh	District 4 and District 9 of Mazar -i-Sharif city	1-Nov-22	31-Jan-23

# 1. Households Adopt Sustainable Economic Livelihoods, in Wali Asr Mazar-E-Sharif

The overall objective of this project is to empower poor and vulnerable women in Balkh to take ownership of their inclusive social and economic development. The project targets 500 women in Shahrak-e-Wali Aser, 5th municipality district of Mazar-e-Sharif. The project started in September 2019 and ended on 31st August 2022, funded by CAFOD and HiH International.

The target group of the project was poor and marginalized women in Balkh province who were empowered to take ownership of their inclusive society and economic development. Socially and economically empowering poor rural women with tools and skills to create enterprises and jobs and contributing towards a conducive environment for women to engage in enterprise development, and contribute towards household income, strengthening their confidence and ability to challenge norms and participate in household and community-level decision-making, were the objectives of the project.





This project is entering its last year and has so far mobilized 561 women into 28 SHGs, 500 women have received Business Development, and 502 Group management training packages. Also, 400 women received different types of vocational skill training, and 495 Toolkits were distributed.

The Self-Help Group members have saved a total amount of AFN 1,382,260 and lent AFN 3,159,700 internally. The enterprise's start-up kits and internal loans have resulted in the establishment and enhancement of 515 micro-enterprises which has resulted in the creation of 499 jobs in their respective communities.

## 2. Integration of Peace-building into Households Adopt Sustainable Economic Livelihoods (HASEL)

The overall objective of integration of the peace-building component to the Households Adopt Sustainable Economic Livelihoods (HASEL) project is to empower women, men, and youth to understand their rights and be able to raise their voices, resolve households/community level disputes and improve their security in the project area. The project started in March 2020 and was implemented in August 2022 with the support of CAFOD in Mazar-i-Sharif.



### 3. Training the people of Hairatan city of Balkh province to launch micro-enterprises

The purpose of this project is to support 320 community members of Hairatan city by training them on business skills and supporting them to launch sustainable enterprises to raise their incomes and demonstrate improved financial resilience. The project was implemented in Hairatan city of Balkh province between 2021-2022 and is funded by Hand in Hand International. The project has so far mobilized 320 women into 18 SHGs.

These women have received training on SHG management, Business Development, Microfinance, and Feedback and complaint response mechanism training packages. They will further receive training on human rights, women's rights, gender, and gender-based violence, market linkages, and life skills training.

During 2022; 250 various types of enterprise start-up kits were distributed to 320 project participants, 309 SHG members have been trained in different types of vocational skill pieces of training, 73 illiterate women of the project graduated from a six-month life skill training class, 160 kitchen gardens were established for 160 poultry entrepreneurs.





Along with this, an advocacy group was formed and its members received necessary pieces of training on advocacy almost 316 active entrepreneurs of the project received market linkage and value addition support provided by the project. A village entrepreneur council was established under the project consisting of 21 members to further mobilize project activities, avoid extra costs of enterprises and provide further support and consultation for the entrepreneurs beyond the project.



## 4. Organic Growth: Taking Afghanistan's certified saffron value chain to scale

The project aims to support saffron companies to achieve ISO standards (5 companies out of which 2 are led by women) or EU organic (2 companies) certification to supply international market actors in increasing volume. The project will also try to increase the price premiums on ISO and EU organic-certified saffron along the saffron value chain. The project is implemented in Hirat province for over five years and is funded by Danish Ministry of Foreign Affairs through Danida Market Development Partnerships (DMDP). Hand In Hand Afghanistan Organization (HIHAO) is implementing the project while Hand In Hand International (HIHI) and Conflict Food are the Administrative and Commercial partners respectively.





The project's objective is to make Afghanistan a significant global supplier of premium, certified saffron, competing with other producers like Iran and India. In order to manufacture certified saffron and attract investment for the industry as well as for its business partner, Conflict Food, the project will also develop the institutions that will endure once it is completed. Boost the revenue of saffron producers and farmers and create jobs.



The Sustainable Development Goals (SDGs) below SDG 8: Decent work and economic growth; SDG 5: Gender Equality; and SDG 12: Responsible consumption and production—are all positively impacted by the DANIDA 5-year initiative.

The main activities in the implementation stage during 2022 were the establishment of organic farms, the selection of saffron companies after supervision and evaluation, technical assistance in agronomic practices, the development of farmer and processor capacity through the delivery of training, getting EU and ISO certification, conducting several exhibitions for Saffron showcase, and the creation of jobs (for women and for men).





## 5. Agriculture support to food insecure and vulnerable farmers in Kunduz and Samangan provinces

Under this project, vulnerable farmers in Kunduz and Samangan Provinces of Afghanistan will receive agricultural inputs such as improved wheat seeds and fertilizers to improve their livelihoods and improve their resilience to shocks.

3,000 vulnerable farmers in Kunduz and Samangan provinces of Afghanistan have improved their livelihoods and are resilient to shocks, including 1,500 men, 500 women, 500 boys, and 500 girls. 2,000 households in Kunduz and 1,000 in Samangan province have received in-kind agricultural inputs by supporting UNOCHA.

The project was implemented in Kunduz province (Aliabad and Chardarah districts) and Samangan province (Aybak district) from Oct 2021 to Oct 2022 with OCHA/AHF support.





## 6. Humanitarian Support for 350 vulnerable households in Balkh

The project aimed to support the most vulnerable households in Nahri Shahi district of Balkh province from January to March of 2022. Hand in Hand Afghanistan, in cooperation with project social mobilizers, started the orientation of project target groups on safeguarding and distributed one-page brochures to each project member as well as community leaders. This brochure, which was prepared by HIHOA in coordination with CAFOD Associate, enabled project members to raise their voices by calling high authorities of the organization and reporting their feedback, complaints, and suggestions.

In the presence of community leaders, we distributed the following items as food baskets for 350 project target groups of humanitarian support for vulnerable households in Nawabad Arabha village in order to increase the food security of vulnerable households.



## 7. Strengthening Resilience and Creating Economic Opportunities for Returnees and IDPs

The project aims to improve the skills and capacity of 600 IDPs and returnees in Balkh province to start income-generating layer poultry farms. It also provides basic food support to 600 households. The project started in December 2021 and end in June 2022. This project is funded by Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ).



## 8. Provision of food assistance to food insecure and vulnerable households Balkh province

2,058 food insecure and vulnerable households (14,406 individuals) in Charbolak and Chemtal districts of Balkh province receive life-saving food assistance to meet their basic food needs. Each household will receive an amount equivalent to US\$90 per month for two months from Feb to Jun 2022 by OCHA/AHF support.





## 9. Scaled-up Emergency Food Assistance for 1625 Vulnerable Households in Balkh Province

In order to improve the food security of vulnerable households in the implementing areas HIHAO procured and distributed 1625 food baskets in three separate phases for residents of Nasim Mahdi, Nawabad II, Merzaye, Estiqlal, Balkh Bastan, Hemmat Abad, and Qorghon villages of Balkh from March till August 2022.

The project also trained 1625 project participants on safeguarding and distributed almost 1700 safeguarding brochures to project participants and community leaders in the project target areas.



## 10. Supporting 85 households in Balkh via Strengthening resilience and creating economic opportunities

Strengthening resilience and creating economic opportunities for returnees and IDPs in Balkh province supported 85 households to start their poultry farms with financial support from Hand in Hand International from April to September 2022.





## 11. THE RED GOLD - Improving Afghan Livelihoods Through Saffron Cultivation in Balkh Province

The project aims to contribute to economic prosperity and poverty reduction in Balkh province through the sustainable production of saffron. This project directly benefits 2,400 farmer-beneficiaries, 1,200 men and 1,200 women, and indirectly benefits 7,200 family members and 200 members of existing saffron associations.

The goal of the initiative is to provide struggling farmers the chance to turn their small, ineffective farms into thriving businesses by exploiting the valuable, in-demand, and long-lasting crop saffron. Also, women will be permitted to have an active role in business and saffron production. Hand in Hand and the farmers will collaborate to manage the project to create a thriving and sustainable economy in Balkh.

The joint farmers assigned 758 square meters of land to plant saffron after notifying and outlining the project to 70 communities in five districts that were chosen based on the memorandum of agreement with farmers. After that, instructions on saffron growth, crop upkeep, irrigation, and processing were given, and the phase of saffron corm distribution started.





Hand in Hand Afghanistan from May 2022 to February 2026, Afghanistan will carry out the Red Gold (Improving Afghan livelihoods via saffron farming) initiative in the Balkh region with funding provided by Hand in Hand Sweden and the Swedish Post Code Lottery to improve their knowledge and capacity to use resource- and water-efficient production in their enterprises and environmentally sustainable small and medium-sized enterprises have increased access to starter packages and financing. The distribution of 305 tons of saffron corms among 1,200 farmers resulted in a distribution of 254.166 kg of saffron corms per farmer.





## 12. Supporting The Reintegration Of 2,200 Returnees and IDPs Through an Inclusive Poultry Value Chain

The project aimed to improve skills and capacity of 1,600 households to create 1,600 stable and income-generating layer poultry enterprises and enhance their access to market. The project also supported 600 previously formed layer poultry farms to improve their resilience through innovations and increased market linkage.

Along with that, Community veterinary workers (CVW, from both target groups, will carry out routine check-ups and vaccinations and raise awareness about the prevention of animal diseases, trained and capacitated in the local society and Poultry councils established.





## 13. Empowering the Women of Sheer Abad Turkmania Mazar-i-Sharif, Balkh Province

The project aims to empower Afghan women with the skills and knowledge to start businesses, participate in the market economy, and raise their families out of poverty.

The project will improve the skills and capacity of 900 women to create 900 stable and income-generating enterprises and Increase the social empowerment of 900 women through life skills and awareness pieces of training from July 2022 – January 2024.

During 2022; more than 1300 households in the project implementing area were surveyed and then 900 project participants have been identified and selected, 54 self-help groups are formed for 900 project participants, 900 food packages have been distributed to 900 project participants and Group Management and Business Development Services training packages have been conducted for the whole project beneficiaries.

These 900 Afghan women with the skills and knowledge and equip them with tools to start businesses, participate in the market and economy, and raise their families out of poverty all the project participants got the chance to save money locally, have access to internal loans in their community and pay their loans without any benefits by installments.



## 14. Creating Economic Opportunities For 1,050 Food-Insecure Households Through Layer Poultry Farming in Pashtun Zarghun and Shindand Districts of Hirat Province

The project aims to improve the resilience of the livelihoods and increase income for 1,050 food insecure and vulnerable households categorized in IPC 3 and 4 in Hirat province of Afghanistan through the creation of 1,050 sustainable and income-generating layer poultry farms from 15 Sep 2022 - 14 May 2023 funding by UNOCHA.

It expects that the project creates income-generating activities and sustainable livelihoods through the Cultivation of the value chain of poultry farming for 1050 households, 80 percent of which are women, in the Shindand and Pashtun Zarghun districts to improve resilience and increased income among food insecure IPC phase 3 and 4 households in Hirat province that results in better nutrition at the household level.

In 2022; 691 project participants received training on layer poultry farming, 1050 of the project participants received training on layer safeguarding, 1050 households received poultry startup kits, 45 % of households with acceptable food consumption, 85 % of affected people state that they were able to access humanitarian assistance and services in a safe, respectful, and participatory manner, 80 % of the project supported households reporting an increase in their average annual household income.





## 15. Emergency and resilience response support to vulnerable drought affected smallholder farmers in Kunduz province

An FAO-funded project titled implemented by HIHAO from August 15 2022 to February 14, 2023, and this project targets 34,118 direct beneficiaries in nine districts. It aims at increasing food security and livelihoods of drought-affected farmers and pastoralists, as well as at improving agriculture production in general.

The project has various activities to be implemented by HIHAO in Nine Districts of Kunduz province, proposed by HIHAO and FAO, 15 000 households received wheat cultivation packages and technical training in the 2022 autumn cultivation season.

118 households received nutrition-sensitive home-gardening / vegetable cultivation kits and technical training. These activities of the home gardening/vegetable cultivation inputs package will be targeting only female-headed households and women as direct beneficiaries.





Throughout the project, HIHAO maintained a close collaboration with local authorities, DAIL, and Local communities and shura in each step of project implementation and engaged stakeholders step by step at the provincial and district level - In close coordination with local authorities and shuras, by the end of October 2022, HIHAO identified 272 community/villages Across 5 targeted districts and Established 272 Beneficiary selection committee in strict to the UN Joint operation principles.

15 000 households received wheat cultivation packages and technical training in the 2022 autumn cultivation season and more than 90% of farmers cultivated packages and received agronomical advice the onsite monitoring indicated that the farms and crop is in very good condition and growing stage and the result will be reported after harvesting of wheat and HIHAO will conduct post-harvest monitoring and will study the Impact of this activity during the year 2023.





## 16. Humanitarian Support For 450 Vulnerable Households in Balkh Province

The project aimed to reduce food insecurity during the winter season with funding from CAFOD from November 2022 to January 2023 in Mazar-i-Sharif city.

By providing 450 food baskets, and prior to that, the participant received 270 kg of firewood as part of their winterization packages to minimize the negative effects of extreme weather conditions on vulnerable populations. As part of the food basket, each household received 50 kg of high-quality wheat flour, 50 kg of normal-quality wheat flour, 40 kg of local rice, 20 liters of cooking oil, 7 kg of red beans, 7 kg of split peas, 7 kg of sugar, and 2 kg of cooking salt.





## SUCCESS STORIES

## Meet Rozmah

Rozmah is a 50-year-old woman in Mazar-i-Sharif city of Balkh province, and a participant of Almas SHG (Self Help Group) in the HASEL (Households Adopt Sustainable Economic Livelihoods) project. She started her business in support of the project in poultry part of project and now she says: “Previously I only heard that the local eggs have a high demand in the markets. But now I experienced”

She added” before joining the project my husband was jobless and I only was the one who sew the clothes for our community people and feed my family with only an insufficient amount which earns. My life was not going well. When the project (HASEL) started implementation in our community, I joined the selected layer poultry enterprise and attended the pieces training conducted by project staff including eight days of training on layer poultry conducted in our community.

Then the organization distributed 14-layer chickens with all the necessary equipment of a layer poultry farm. After a few months when I realized the high demand and good income of poultry farming, I increased the number of chickens from 14 to 37 through the income I earned from my poultry farm and now on average I receive 22 eggs from my chickens and my monthly income is about AFGs 4800 ( UD\$ 55).” Rozmah also continued “Besides me now my husband also goes door to door with other layer poultry entrepreneurs inside the community, collecting eggs and sale the collected eggs to Mazar supermarkets and earning 250-300 AFGs (US \$ 2.8 – 3.4) only daily basis”



## Meet Hanifa

Hanifa, a 40-year-old woman, lives in Sultan Abad village, Shindand district, Herat province. She is the mother of a son and two daughters. Hanifa joined the project "Creating economic opportunities for 1,050 poor households through an inclusive poultry farming value chain and building their capacity in Shindand and Pashtun Zarghoon districts of Herat province". She started her small chicken farm with 30 chickens that she received from Hand-to-Hand Afghanistan as part of the project. Hanifa received poultry training on how to make chicken coops, take care of chickens, and vaccinate them. She also learned about poultry farming systems, nutrition, water, diseases, primary care, and marketing.

Talking about her life, before she joined this project, Hanifa says: "Our living situation was very bad. My husband is a farmer, and due to his illness, he could no longer continue his work, so I had to find a job to advance my life. To earn an income, the only thing I remember is weaving, through which I was able to earn a little money, but it was not enough for our lives, and we were living in a difficult situation. I always thought about how I could create a business for myself so that I could help my family. I was very happy when Hand in Hand Afghanistan started the project of creating employment for the poor in our village, and fortunately, I was considered eligible to be included in the project."





She talked about the positive changes in her life and said, "I now have a business, and I earn about 5,000 to 5,500 Afghanis per month. I can cover our living expenses now, and our living situation is improving."

Hanifa is happy that she could earn income by selling eggs, cooperating with her husband on living expenses, and creating a better life for her children.

Hanifa wants to expand her small business by selling eggs and producing chickens and creating a big farm so that her husband and children can also engage in poultry farming with her and earn more. She also wants to share the training she has learned through the Hand in Hand Afghanistan program with other women and help them start a small poultry business so that they can contribute to the household expenses as she does and make a better life.

And in the end, she wants to encourage other women to use their abilities and opportunities to create a personal business so that they will always have financial independence, and she thanks HIHAO and the donor for empowering and creating job opportunities for the women of her village.



## Meet Hameedullah

Hameedullah is a 60-year-old Farmer who lives in the Tash Murad village of Ali Abad district, Kunduz province. He is the head of a family of eight (one son and five daughters). Hameedullah joined the “Emergency food security” project in the Ali Abad district to increase his wheat crop product. He has received a full package of agricultural assistance including 50 kg of certified wheat seed and 100 kg of fertilizers. He also received agriculture best practice training from HIHAO as part of the project.

Along with agricultural inputs, Hameedullah received Agriculture best practice training to learn about Land preparation, Fertilizer usage, Irrigation, Weeds, and insect control. He thanks HIHAO and the project that helped him increase wheat production and build his economy so that he could provide better and enough food for his family.

Hameedullah describes his life before he was involved in this project, “I had no income at all and I have five jeribs (10,000 meters<sup>2</sup>) irrigated land and last year I purchased 50 kg wheat seed and 50 kg fertilizer as a loan from the market and cultivated only 2 jeribs of land, unfortunately, drought-affected my farm and due to shortage of water and lack of fertilizers I lost more than 80% of the harvest, additionally I didn't know how to control insects and weeds in my farm.”





He spoke about the positive change in her life, saying, "I now cultivated my two Jerib land and it has very good growth. I received positive technical advice about how to use the best practices of pre and post-harvesting and how to control insects, he said now I am very happy and I hope to harvest my wheat farms and will achieve at least 2,100 kg wheat and provide sufficient food to my family and also store certified wheat seed for next cultivation season."

Hameedullah is one of 15000 farmers that revived agriculture inputs from HIHAO and he pound and thanking from HIHAO he is happy with his products to support their family and sell some certified wheat seeds he has hoped for a significant improvement in their nutrition and also gives money to his two daughters for school and other educational expenses.

Finally, he wants to encourage other farmers to follow provided technical training and advice and use the opportunities." He adds, "I request the donor of this program to continue helping other smallholder farming families as there are still many farmers in Afghanistan who need support."



Agricultural Best Practice Training, Kunduz Province, 2022.



## “Meet Marwa Akrami

Marwa Akrami is a 20-year-old girl who lives in the town of Hairatan in Mazar-i-Sharif, Afghanistan. She lives with her parents and has a brother and three sisters. Marwa joined the project "Training the People of Hairatan City of Balkh Province, Afghanistan, to Launch Micro-Enterprises." She joined a bag-making training class to learn the skills and launch an enterprise.

She started when she was very disappointed about the situation and her future, as she explained: "When I graduated from school, the Taliban came to power, so I was very disappointed, and I decided to do something for myself and my family, which was suffering from poverty." Then I heard about this project from one of HIHAO employees in our neighborhood, so I decided to attend the project, and I made an effort to practice and learn. Before I was somehow familiar with tailoring and sewing but I was not familiar with designing and sewing bags. I liked the course and profession, so I started to learn."

Marwa is very happy about what she learned and earned during the learning process and the launch of her business, not only in the material sense but also in the spiritual sense. As she says: "I showed the first bag I made to my father, and then he encouraged me very much, and he said, "You can do that," Marwa continues. He always bought me fabrics and ply to make bags from, which made me very happy. My mother encouraged me, too: "On top of that, I'm the first and top student in the class, and now I have four students from my family and friends."



Marwa's family was not in good economic condition, and everything changed when she established her bag-making business to help her parents and her sisters and brother. She says: "Before, my father was the only one to earn and bring money into the house, and his income was only AFN 100 daily as he was working as a worker in a garage." "Life was tough with all our needs and the low income with just one worker in the family."

She just listed all that she learned from the project and what she got from the loan in groups: "I took a loan of AFN 5,000 once, and AFN 4,000 again." We used it to buy plywood, fabrics, tools, and other materials for the bag. That money made my whole business start-up. When I sold all the bags, I made some money and paid off the group loan. Again, the tools we received from projects as necessary elements in business enabled us to take the first and most basic steps.

In the end, she wants to deliver a message to other girls and women: "Don't waste your energy, talent, and time by sitting free in your home." Do assist your family, improve your skills, and try to be a positive influencer in your family and community. Also, use the valuable opportunity that organizations like HIH provide for us and try to make the project a success."





## Meet Mohsena

Mohsena Ameni is 39 years old woman, living in Kaj Gozar village of Mazar-I-Sharif city of Balkh province, Afghanistan. She is the mother of five sons and one daughter, and a housewife for his home and husband.

Mohsena joined the project, which aims to support poor households through the poultry value chain in Mazar-I-sharif, Afghanistan. She started her backyard layer poultry farm with 20 chickens received from HIHAO almost nine months ago.

Mohsena, as a participant in the poultry project, received the necessary training to create a poultry farm before receiving the chickens from the organization. This training includes chicken breeding systems, chicken coops and their construction, nutrition and water, diseases and primary treatment, vaccination, and marketing.

Mohsena says: “At the beginning, I was not included in the main list of beneficiaries in the project and I was on the waiting list. I did not believe that I could be selected for the project, but I was hopeful, and after a while, they informed me that I was among the eligible ones. This was good news for me and I decided to take advantage of this opportunity.”

“When I received 20 pieces of chicken from HIHAO; I felt confident that now I will put all the learnings into practice and I will be able to handle this responsibility and I can establish my farm. My chickens started laying eggs in their coop about two weeks later. In the first days, there were about 4 to 5 eggs and gradually this number increased. I spent the money I got from selling eggs to develop my farm and bought 6 more chickens, now I have 26 healthy chickens and I get about 16-18 eggs from their nests daily.”



In addition to being able to take good care of the chickens, Mohsena added to the number of chickens; She also successfully carries out treasury and marketing duties in her SHG.

Mohsena says about her earnings from poultry farming, “I get 16-18 eggs a day and sell them to the supermarket for AFN10, which means I earn around AFN 4,500 to 5,000 in a month. She uses the money obtained to buy chicken feed, and food for the family and pays the electricity bill.

In addition to good income for Mohsena's family, eggs are also healthy nutrition and good support. Every Friday, she cooks eggs for her children and her husband for breakfast. In addition, she gives AFN 5 per day to his sons, who are school students and also pays their Madrasa fees. She says that along with the economic change, changes in social and educational fields have also happened in her life, so; Her recognition in the community as a marketer for eggs and its sale has increased, and the knowledge she has in the poultry sector has enabled her to manage her business and still be a guide for others. In addition to all this, Mohsena is a qualified candidate in the race for the leadership of the Sahar SHG.

“I appreciate and am grateful to HIHAO and their donors that enabled and supported me in establishing my farm. Before this organization, there was no project or any other program in our area. This project opened my eyes to many aspects of life, I became aware and I was able to learn. Now I understand how to support and use these opportunities. The trainers of HIHAO have always supported us and informed us without having any expectations, they have not forgotten us in their busy days, I sincerely thank HIHAO.”





## Meet Muslima

Muslima is 33 years old woman who lives without her husband with her one daughter and two sons living in Shahrak-e- Hairatan. Muslima's husband migrated to Iran for earning money. Before joining the project, she despite familiarizing herself with the primary skills of sewing, was jobless, depends on her spouse, and had no income for almost 13 years. Mrs. Muslima said; "My joblessness, less income from my family and more demands of my children caused me to get the mental disease. But by joining the project, my life significantly changed, I joined a tailoring vocational skill training center established by Hand in Hand Afghanistan in our community, and during a six-month course, the organization provided me with a complete set of tailoring enterprise start-up kit and I learned a lot about the sewing, designing, and demand of markets, She also added" As I was a bit familiar with tailoring, I used the opportunity during our training, tried to learn more and new models, find our customers and generate income for myself. As the result, I succeeded and earn an amount of 49900 AFG (equal to 554 USD\$) so far.

My husband was not able to pay the public electricity bill for our house for a long time ago and the government cut our house's electricity off. Therefore, I paid 30000 AFG (333 USD\$) from my income and reconnected our electricity. In addition during the last six months, I contributed with my husband for providing the stationeries for our children and my treatment"

Mrs. Muslima graduated from the tailoring vocational skill training center on June 2022. And now she has 10 new apprentices who are interested to learn tailoring and each of them pays 200 AFG (2.2 USD\$) as a monthly fee for Muslima.





## Meet Rabia

The 33-year-old Rabia daughter of Aqmurad is a woman who lives in Sheer Abad Turkmania village and is now the breadwinner of an eight-member family. Mrs. Rabia lost her husband, her father, and her three other relatives almost one year ago in a car accident. After this accident, Rabia's life was changed. After her husband died, she has to find and pay all the family expenditures (underage children whose eldest is only 3.5 years old with her old father-in-law) and the treatment cost of her daughter who was injured in the car accident.

The unemployment, poverty, and lack of a breadwinner caused Rabia to get the mental disease and even she decided many times to suicide. But having small children prevented her from doing this and encouraged her to struggle with the difficulties.

When the empowering project started implementation in Sheer Abad village, Mrs. Rabia joined this project and got a membership of Saljoqyan. Rabia said "since I joined the project I imagined a bright future for my family, especially for my children. While I attended a training which was conducted by the project staff on business creation, I got a business thought and started thinking about how to start a business. Then with the financial support of my brother, I started wool spinning with a group of women in our community, I have an income of AFNs 2000 (\$22) in a month.

Rabia has also started carpet weaving in her free time besides wool spinning and is going to earn 1000 (\$11) from weaving each 3-meter carpet. Since Rabia has familiarized herself with a group of women in the community, she is putting aside the sorrow of losing her husband, her father, and her other relatives. She has even voluntarily given one of her rooms for women to get together and conduct group meetings.



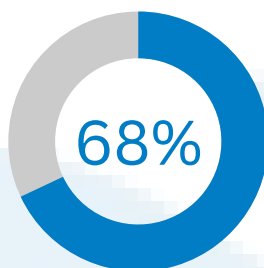
# CUMULATIVE RESULTS 2022

## Members Mobilized

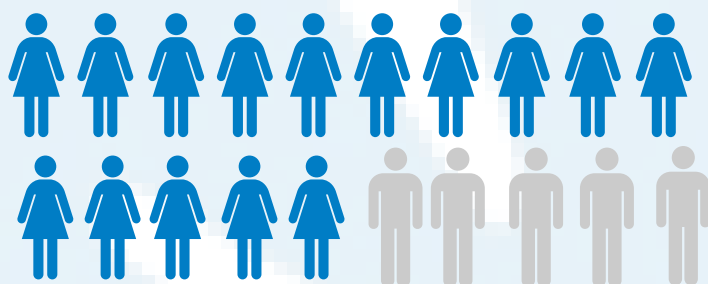
Female

During 2022

56,483



6,665



FEMALE

38,230

MALE

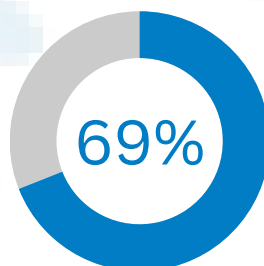
18,253

## Groups Created

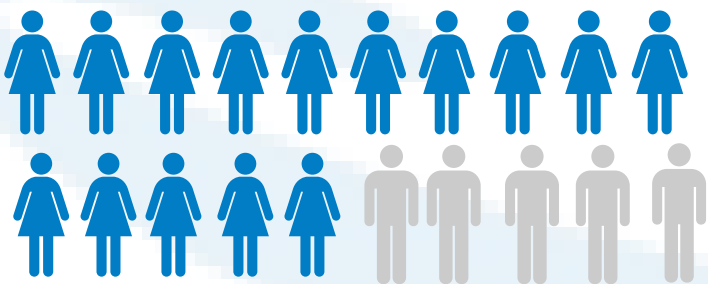
Female

During 2022

3,336



291

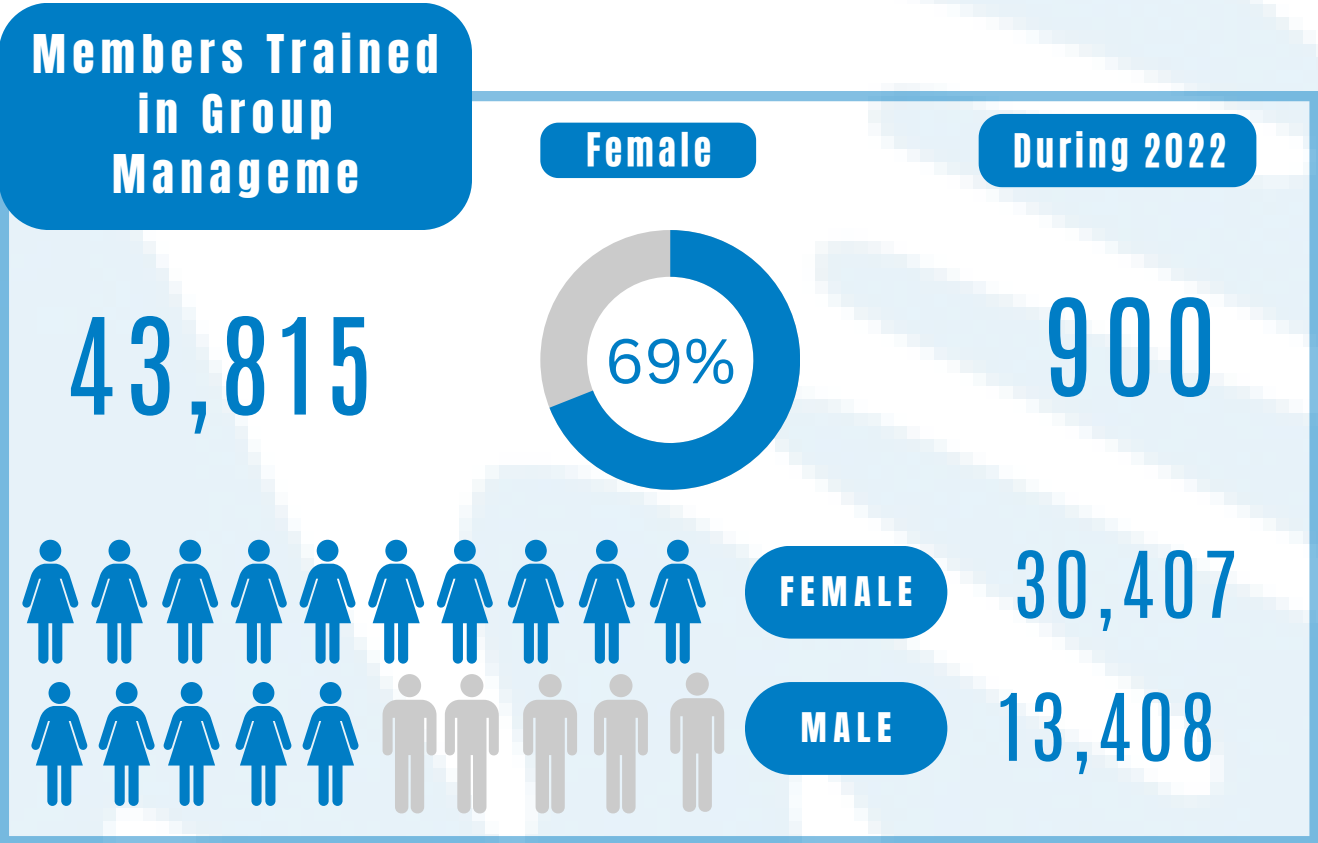


FEMALE

2,298

MALE

1,038



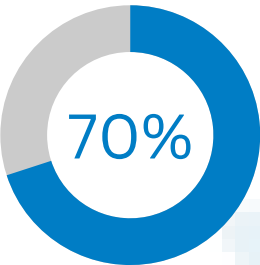


Members Trained  
in BDS

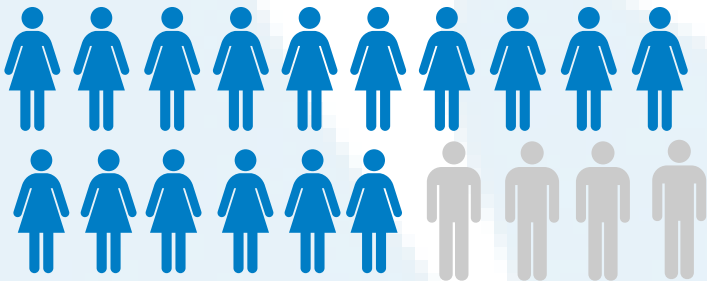
Female

During 2022

34,576



0



FEMALE

24,365

MALE

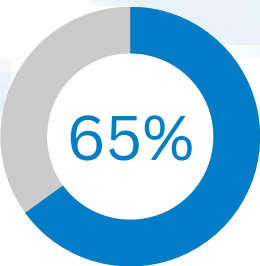
10,211

Members Trained  
in Vocational  
Skills

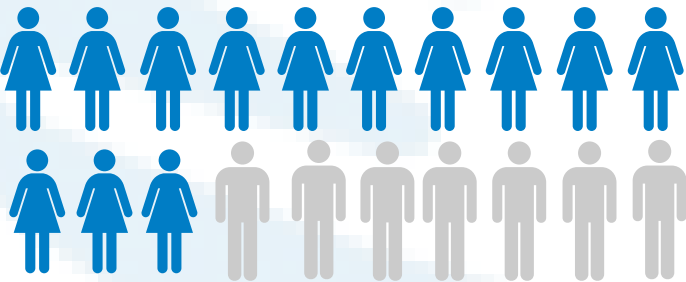
Female

During 2022

42,558



5,683

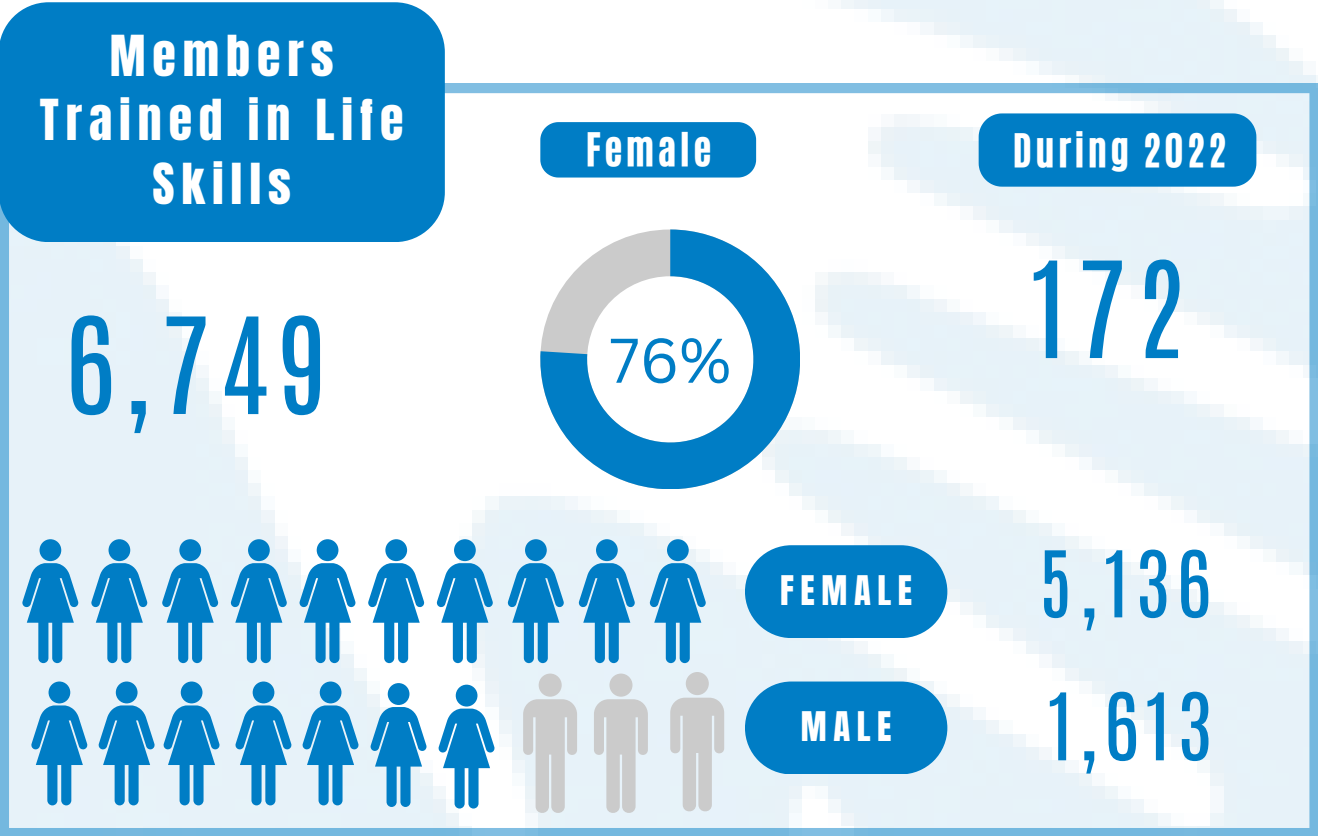


FEMALE

27,773

MALE

14,785

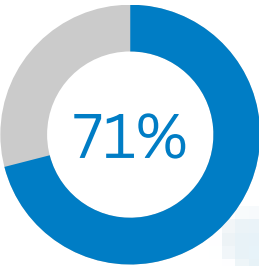


Internal  
Savigs

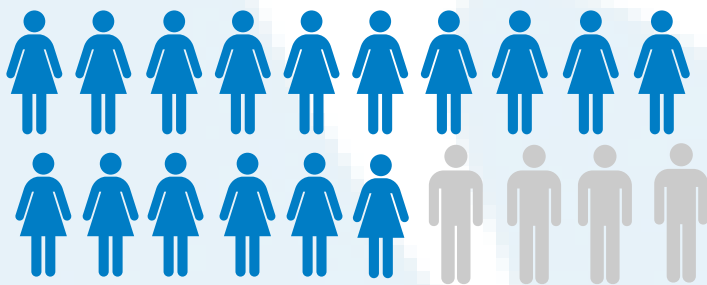
Female

During 2022

90,866,150  
AFN



1,417,130  
AFN



FEMALE

64,928,465

MALE

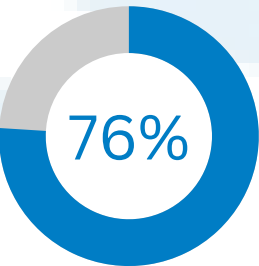
25,937,685

INTERNAL  
LOAN

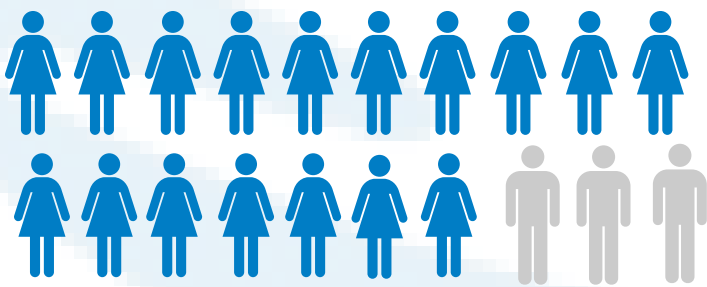
Female

During 2022

75,219,700  
AFN



1,600,450  
AFN



FEMALE

57,369,171

MALE

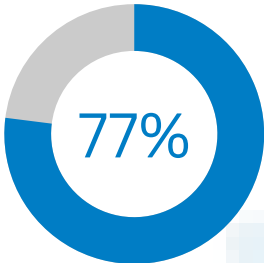
17,850,529



Micro-Enterprises  
Established/  
Enhanced

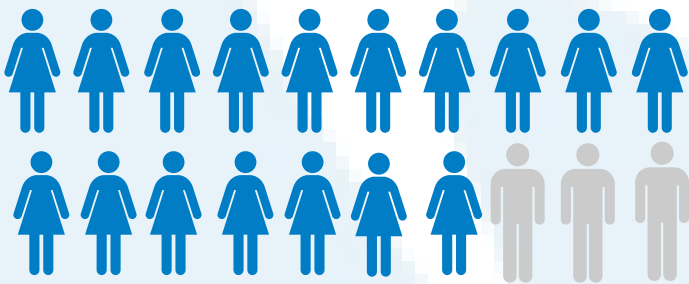
47,730

Female



During 2022

4,337



FEMALE

36,789

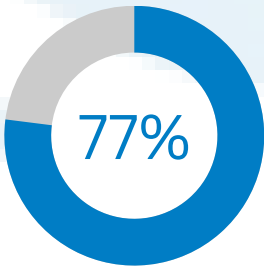
MALE

10,941

Jobs Created

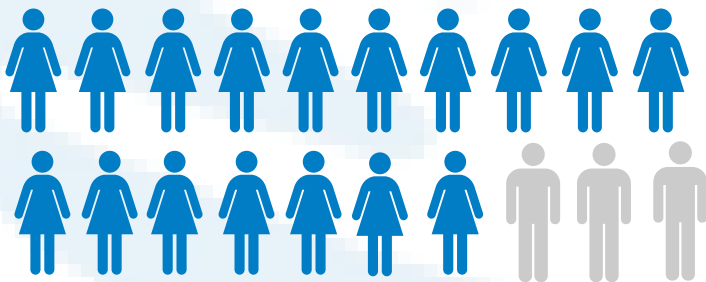
52,052

Female



During 2022

4,318



FEMALE

40,317

MALE

11,735

**Number of  
households  
supported**

**31,302**

**During 2022**

**19,002**

**Number of  
households  
received cash-  
based support**

**2,058**

**During 2022**

**2058**

**Covid-19 Response**

**9,300**

**During 2022**

**0**

**Number of households  
received agriculture  
support**

**17,969**

**During 2022**

**14,969**

**Number of households  
received food baskets**

**1,975**

**During 2022**

**1,975**

# HIHAO AUDITED FINANCIAL STATEMENT



**Avals Hyder Liaquat Nauman**  
Chartered Accountants

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RSMAFG/HIHAO/AUD-2022  
Dated: 28 March, 2023

The Board of Directors,  
Hand in Hand Afghanistan Organization  
Mazar-e- Sharif Afghanistan

Honorable Members of the Board:

**Subject: Audit of financial statements of Hand in Hand Afghanistan Organization for the year ended 31 December, 2022**

We are pleased to enclose three copies of the financial statements of Hand in Hand Afghanistan Organization (the Organization) for the year ended 31 December, 2022 prepared by management together with our auditors' report thereon.

May we apprise the Board of Directors that until the auditors have signed their report on the financial statements, such financial statements will remain and be deemed unaudited.

We shall be pleased to sign the audit report in the present or modified form after the Board of Directors (the Board) has approved the financial statements in their present or modified form and we have received the following:

- The financial statements, with or without adjustments, approved by the board and signed by the Chief Financial Officer and Executive Director duly authorized in this behalf;
- Minutes of the meeting of the Board of Directors in which the financial were approved.
- A representation letter and going concern confirmation signed by the Chief Financial Officer and Executive Director.

## 1. Responsibilities of the Auditors and the Board of Directors in relation to the financial statements

The responsibilities of the independent auditors are the examination of the financial statements as per the International standards on Auditing's (ISA's) and is explained in the audit report under the heading 'Auditor responsibilities for the audit of the financial statements'. While the auditors are responsible for forming and expressing their opinion on the financial statements, the responsibility for their preparation is primarily that of the management of the Organization includes those charge with governance. The management responsibilities include the maintenance of adequate accounting records and internal controls, the selection and application of accounting policies and safeguarding of the assets of the Organization. The audit of the financial statements does not relieve the Board of its responsibilities. Accordingly, our examination of the books of account and records should not be

*Handwritten signature*

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Faisalabad : 92 (41) 854 1165, 854 1965  
Peshawar : 92 (91) 527 8310/5277205  
Quetta : 92 (81) 282 9809  
Kabul : 93 (799) 058155

Avals Hyder Liaquat Nauman Chartered Accountants is a member of the RSM network and trades as RSM. RSM is the trading name used by the members of the RSM network. Each member of the RSM network is an independent accounting and consulting firm which practices in its own right. The RSM network is not itself a separate legal entity in any jurisdiction.



RSM

relied upon to disclose all the errors or irregularities, which are not material in relation to the financial statements.

## 2. Specific approval required from the Board

Before issuing our report, we request the Board to consider and specifically approve the following;

- a) No cases of frauds and errors have been brought to their knowledge which would have occurred during the current or prior years that could have a material effect on these financial statements in compliance with ISA 240.
- b) Management has informed us that there is no contingencies and commitments other than disclosed in the financial statements.

Further the inclusion, publication, or reproduction by the Organization of our reports in documents containing information in addition to the financial statements and our report thereon may require us to perform additional procedures to fulfill our professional responsibilities. For this management shall provide us that additional information for our review.

We take the opportunity to express our appreciation of the courtesy and cooperation extended to us during the course of our audit by the staff and management of the Organization.

Yours truly,



**RSM AVAIS HYDER LIAQUAT NAUMAN**  
Chartered Accountants  
Engagement Partner: Muhammad Arif Saeed  
Kabul, Afghanistan

HAND IN HAND AFGHANISTAN ORGANIZATION  
STATEMENT OF FINANCIAL POSITION  
FOR THE YEAR ENDED DECEMBER 31, 2022

		2022	2021
	Notes	-----AFN-----	
<b>ASSETS</b>			
<b>Current assets</b>			
Advance, deposit and other receivable	4	5,001	43,577
Cash and cash equivalent	5	41,490,770	28,519,830
<b>Total assets</b>		<b>41,495,771</b>	<b>28,563,408</b>
<b>LIABILITIES AND GENERAL FUND</b>			
<b>Current liabilities</b>			
Employment benefit payable	6	-	(321,575)
Bid Security deposit payable	7	1,898,750	-
Accrued and other liabilities	8	265,415	1,772,824
		<b>2,164,165</b>	<b>1,451,249</b>
<b>General fund</b>			
Accumulated fund		<b>39,331,606</b>	<b>27,112,160</b>
<b>TOTAL LIABILITIES AND GENERAL FUND</b>		<b>41,495,771</b>	<b>28,563,408</b>

The notes from 1 to 16 & Annexure 'A' to 'T' form an integral part of these financial statements.



Chief Financial Officer



Executive Director

HAND IN HAND AFGHANISTAN ORGANIZATION  
STATEMENT OF INCOME AND EXPENDITURES  
FOR THE YEAR ENDED DECEMBER 31, 2022

		2022	2021
	Notes	----- AFN -----	
<b>INCOME</b>			
Grant income	9	260,279,502	48,905,198
Other Income / (loss)	10	(5,727,522)	8,275,048
<b>Total income</b>		<b>254,551,980</b>	<b>57,180,246</b>
<b>EXPENDITURE</b>			
Employee compensation	11	59,933,071	40,783,231
Project expenses	12	171,040,364	11,622,237
Financial charges	13	965,766	271,698
Administrative expenses	14	10,390,224	5,084,687
<b>Total expenditure</b>		<b>242,329,373</b>	<b>57,761,853</b>
<b>SURPLUS / (DEFICIT) FOR THE YEAR</b>		<b>12,222,608</b>	<b>(581,608)</b>

The notes from 1 to 16 & Annexure 'A' to 'T' form an integral part of these financial statements.



Chief Financial Officer



Executive Director



# PARTNERS AND SUPPORTERS



**OCHA**

Office for the Coordination  
of Humanitarian Affairs



Food and Agriculture  
Organization of the  
United Nations



**giz**

Deutsche Gesellschaft  
für Internationale  
Zusammenarbeit (GIZ) GmbH



**MINISTRY OF  
FOREIGN AFFAIRS  
OF DENMARK**  
*Danida*



HAND IN HAND  
SWEDEN

**CAFOD**

Catholic Agency for  
Overseas Development



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